

Marshall Memorial Fellowship Information for Nominators

The German Marshall Fund of the United States
Strengthening Transatlantic Cooperation

The German Marshall Fund of the United States

The German Marshall Fund of the United States (GMF) is a non partisan American public policy and grantmaking institution dedicated to promoting greater cooperation and understanding between the United States and Europe.

GMF does this by supporting individuals and institutions working on transatlantic issues, by convening leaders to discuss the most pressing transatlantic themes, and by examining ways in which transatlantic cooperation can address a variety of global policy challenges. In addition, GMF supports a number of initiatives to strengthen democracies.

Founded in 1972 through a gift from the German parliament as a permanent memorial to Marshall Plan assistance, GMF maintains a strong presence on both sides of the Atlantic. In addition to its headquarters in Washington, DC, GMF has seven offices in Europe: Berlin, Bratislava, Paris, Brussels, Belgrade, Ankara, and Bucharest.

Marshall Memorial Fellowship

General Overview

Founded in 1982, the *Marshall Memorial Fellowship* (MMF) was created by the German Marshall Fund of the United States to introduce a new generation of European leaders to America's institutions, politics, and people. In 1999, GMF launched a companion program to expose future U.S. leaders to a changing and expanding Europe. Over the past 27 years, the MMF program has attracted more than 1,650 of the best and brightest from all sectors, including politics, media, business, and nongovernmental organizations.

The *Marshall Memorial Fellowship* (MMF), now in its 27th year, provides a unique opportunity for emerging leaders from the United States and Europe to explore societies, institutions, and people across the Atlantic.

Beginning with the four original countries - Denmark, France, Germany, and the Netherlands - Fellows now come from across the *United States* and from **22 European countries** (Albania, Bosnia and Herzegovina, Bulgaria, Croatia, the Czech Republic, Denmark, France, Germany, Greece, Hungary, Italy, Kosovo, the Republic of Macedonia, Montenegro, the Netherlands, Poland, Portugal, Romania, Serbia, the Slovak Republic, Spain, and Turkey). GMF works closely with partners in more than 60 cities on both sides of the Atlantic to make the MMF program possible.

GMF awards **more than 100 Marshall Memorial Fellowships each year** to leaders in politics, government, business, media, and the non-profit sector committed to strengthening the transatlantic relationship. **More than 1,650 Fellows** have participated in the program since its inception, creating a diverse network of transatlanticists who remain engaged through annual conferences, meetings, online communications, and involvement in other GMF program areas.

Over the past 27 years, the *Marshall Memorial Fellowship* program has succeeded in creating an extensive network of European and American leaders knowledgeable about and committed to the transatlantic relationship.

MMF Itinerary

American and European Fellows each visit five cities during the 23-day travel program. They meet formally and informally with a range of policymakers and prominent members of the business, government, political, NGO, and media communities. GMF works closely with partner institutions and individual consultants in each city, providing Fellows with an invaluable local perspective on the transatlantic and domestic issues on the agenda.

In 2008, three groups of American Fellows visited 24 European cities, including Amsterdam, Athens, Barcelona, Belgrade, Berlin, Bratislava, Brussels, Budapest, Copenhagen, Hamburg, Lisbon, Paris, Turin, and Warsaw. European Fellows' itineraries took them to 40 American cities and towns, including Atlanta, Austin, Baton Rouge, Cleveland, Denver, Los Angeles, Lincoln, Minneapolis-St. Paul, New York City, Phoenix, Seattle, and Washington, DC.

Along the way, each Fellow has the opportunity to explore his or her own professional interests beyond the group programs, which focus on a range of domestic and international policy areas.

Financial Information

All travel is paid by the German Marshall Fund, including international and domestic airfare, car rentals, and train tickets, where applicable.

Fellows also receive a *stipend* to offset programmatic-related costs such as meals, some local transportation, and incidental expenses (based on moderate expenditures).

Eligibility Criteria for Candidates

All candidates for the Marshall Memorial Fellowship program must:

- * **be between 28 and 40 years of age.**
- * **be citizens or permanent residents of one of the following countries:** Albania, Bosnia and Herzegovina, Bulgaria, Croatia, the Czech Republic, Denmark, France, Germany, Greece, Hungary, Italy, Kosovo, the Republic of Macedonia, Montenegro, the Netherlands, Poland, Portugal, Romania, Serbia, the Slovak Republic, Spain, Turkey, and the United States.
- * **have an outstanding record of achievement in their profession:** GMF accepts candidates in politics, government, the media, business and the non-profit sector. Successful Fellows will be individuals who have demonstrated a strong potential for leadership within their professional sector, their community and their country.
- * **have a strong record of civic/community involvement.**
- * **demonstrate the commitment and ability to share what they learn on the Marshall Memorial Fellowship with their communities and remain engaged in the Marshall Memorial Fellowship alumni network.**
- * **European fellows must speak English proficiently.**
- * **have not lived or spent a significant period of time in Europe/the United States as adults.** Please note that the Fellowship is intended to expand the community of Europeans/American interested in and knowledgeable about the United States/Europe rather than to repeat a travel experience for someone who has already traveled extensively on the other side of the Atlantic.

The Marshall Memorial Fellowship is a unique and intensive educational experience whose success depends largely on the individuals selected to participate. In addition to the criteria listed above, strong candidates are those who are intellectually curious, mature, thoughtful, flexible, independent, resourceful team players. A good sense of humor is an added benefit.

Fellows are also reminded that they represent not only their city and country but also the German Marshall Fund. All Fellows must attend all meetings and briefings throughout the program; unless stated explicitly, these meetings are not optional. Fellows are also required to participate in the entire program. Active participation in meetings and cooperation with and consideration towards colleagues -- both American and European -- are absolutely critical to the success of the Fellowship and the future of the program.

*Should there be any questions, please do not hesitate to contact our **staff coordinators**:*

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